



Consolidated Financial Statements

William James College, Inc. and Affiliate

May 31, 2026 and 2025

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Consolidated Financial Statements

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CBIZ CPAs P.C.

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Independent Auditors' Report

To the Board of Trustees
William James College, Inc. and Affiliate

Opinion

We have audited the consolidated financial statements of William James College, Inc. and Affiliate (the "College"), which comprise the consolidated statements of financial position as of May 31, 2026 and 2025, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of William James College, Inc. and Affiliate as of May 31, 2026 and 2025, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America ("GAAS"). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the College and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the College's ability to continue as a going concern for one year after the date that the consolidated financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the College's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

CBIZ CPAs P.C.

Boston, Massachusetts
September 10, 2026

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Consolidated Statements of Financial Position

	May 31,	
	2026	2025
Assets		
Cash and cash equivalents	\$ 10,276,521	\$ 9,644,596
Accounts receivable, net of allowances for expected credit losses of \$250,000 and \$200,000 at May 31, 2026 and 2025, respectively	4,120,507	3,402,182
Contributions receivable, net	140,000	60,000
Prepaid expenses	621,007	642,268
Investments	26,154,827	21,395,650
Property and equipment, net	<u>25,594,874</u>	<u>26,578,732</u>
Total assets	<u>\$ 66,907,736</u>	<u>\$ 61,723,428</u>
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued liabilities	\$ 4,001,700	\$ 3,570,298
Deferred revenues	5,769,881	5,176,789
Bond payable, net	21,528,185	22,120,091
Deferred compensation	<u>441,880</u>	<u>319,615</u>
Total liabilities	<u>31,741,646</u>	<u>31,186,793</u>
Net assets:		
Without donor restrictions	33,209,769	28,814,582
With donor restrictions	<u>1,956,321</u>	<u>1,722,053</u>
Total net assets	<u>35,166,090</u>	<u>30,536,635</u>
Total liabilities and net assets	<u>\$ 66,907,736</u>	<u>\$ 61,723,428</u>

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Consolidated Statement of Activities

Year Ended May 31, 2026
(with comparative totals for 2025)

	2026			2025
	<i>Without Donor Restrictions</i>	<i>With Donor Restrictions</i>	<i>Total</i>	<i>Total</i>
Revenues, gains and other support:				
Tuition and fees (net of discounts and aid of \$4,844,753 and \$5,059,346, respectively)	\$ 34,689,472	\$ -	\$ 34,689,472	\$ 30,363,944
Contributions and grants	285,358	2,534,145	2,819,503	3,444,195
Net investment return	402,088	-	402,088	410,882
Appropriation of endowment assets for expenditure	400,000	55,312	455,312	-
Government grants and contracts	6,346,675	-	6,346,675	8,461,516
Fees for service	3,003,642	-	3,003,642	3,257,865
Rental income	152,607	-	152,607	151,236
Net assets released from restrictions	2,533,153	(2,533,153)	-	-
Total revenues, gains and other support	47,812,995	56,304	47,869,299	46,089,638
Expenses:				
Instruction	18,786,530	-	18,786,530	17,241,255
Academic support	16,939,567	-	16,939,567	17,519,063
Student services	5,561,049	-	5,561,049	5,038,793
Institutional support	4,675,724	-	4,675,724	4,543,655
Development and fundraising	796,138	-	796,138	764,118
Total expenses	46,759,008	-	46,759,008	45,106,884
Increase in net assets from operations	1,053,987	56,304	1,110,291	982,754
Nonoperating activities:				
Net investment return	3,741,200	233,276	3,974,476	1,503,277
Appropriation of endowment assets for expenditure	(400,000)	(55,312)	(455,312)	-
Total change in net assets from nonoperating activities	3,341,200	177,964	3,519,164	1,503,277
Total change in net assets	4,395,187	234,268	4,629,455	2,486,031
Net assets, beginning of year	28,814,582	1,722,053	30,536,635	28,050,604
Net assets, end of year	\$ 33,209,769	\$ 1,956,321	\$ 35,166,090	\$ 30,536,635

See accompanying notes to the consolidated financial statements.

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Consolidated Statement of Activities

Year Ended May 31, 2025

	2025		
	<i>Without Donor Restrictions</i>	<i>With Donor Restrictions</i>	<i>Total</i>
Revenues, gains and other support:			
Tuition and fees (net of discounts and aid of \$5,059,346)	\$ 30,363,944	\$ -	\$ 30,363,944
Contributions and grants	807,825	2,636,370	3,444,195
Net investment return	1,821,764	92,395	1,914,159
Government grants and contracts	8,461,516	-	8,461,516
Fees for service	3,257,865	-	3,257,865
Rental income	151,236	-	151,236
Net assets released from restrictions	<u>2,361,123</u>	<u>(2,361,123)</u>	<u>-</u>
Total revenues, gains and other support	<u>47,225,273</u>	<u>367,642</u>	<u>47,592,915</u>
Expenses:			
Instruction	17,241,255	-	17,241,255
Academic support	17,519,063	-	17,519,063
Student services	5,038,793	-	5,038,793
Institutional support	4,543,655	-	4,543,655
Development and fundraising	<u>764,118</u>	<u>-</u>	<u>764,118</u>
Total expenses	<u>45,106,884</u>	<u>-</u>	<u>45,106,884</u>
Total change in net assets	2,118,389	367,642	2,486,031
Net assets, beginning of year	<u>26,696,193</u>	<u>1,354,411</u>	<u>28,050,604</u>
Net assets, end of year	<u>\$ 28,814,582</u>	<u>\$ 1,722,053</u>	<u>\$ 30,536,635</u>

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Consolidated Statements of Cash Flows

	<i>Years Ended May 31,</i>	
	2026	2025
Cash flows from operating activities:		
Change in net assets	\$ 4,629,455	\$ 2,486,031
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation and amortization	1,733,412	1,843,152
Net realized and unrealized gains on investments	(3,198,072)	(1,286,934)
Bad debt expense	191,333	208,511
Proceeds from contributions restricted for long-term investment	(10,000)	(110,000)
Changes in:		
Accounts receivable	(909,658)	(413,919)
Contributions receivable	(80,000)	(60,000)
Prepaid expenses	21,261	80,156
Accounts payable and accrued liabilities	753,558	591,491
Deferred compensation	122,265	57,968
Deferred revenues	593,092	846,783
Net cash provided by operating activities	<u>3,846,646</u>	<u>4,243,239</u>
Cash flows from investing activities:		
Proceeds from sales of investments	4,960,598	5,440,698
Purchases of investments	(6,521,703)	(6,411,035)
Purchases of property and equipment	(1,044,838)	(739,333)
Net cash used in investing activities	<u>(2,605,943)</u>	<u>(1,709,670)</u>
Cash flows from financing activities:		
Proceeds from contributions restricted for long-term investment	10,000	110,000
Payments on bond payable	(618,778)	(603,676)
Net cash used in financing activities	<u>(608,778)</u>	<u>(493,676)</u>
Net increase in cash and cash equivalents	631,925	2,039,893
Cash and cash equivalents, beginning of year	<u>9,644,596</u>	<u>7,604,703</u>
Cash and cash equivalents, end of year	<u>\$ 10,276,521</u>	<u>\$ 9,644,596</u>

See accompanying notes to the consolidated financial statements.

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 1 - Organization

Nature of Activities

The consolidated financial statements include the accounts of William James College, Inc. ("WJC"), and M. Gorman Psychological Associates, Inc. ("M. Gorman"). These corporations are under common management and control.

- WJC is a private, not-for-profit college founded in 1974 to provide a Doctor of Psychology. WJC strives to be a pre-eminent college of psychology that integrates rigorous academic instruction with extensive field education and close attention to professional development. WJC assumes an ongoing social responsibility to create programs to education specialists of many disciplines to meet the evolving mental health needs of society. WJC is accredited by the New England Commission of Higher Education, Inc., American Psychological Association and the National Association of School Psychologists. WJC offers additional programs, including:
 - Doctor of Psychology in Leadership Psychology
 - Master of Arts in Clinical Mental Health Counseling
 - Master of Arts in Organizational Psychology
 - Master of Arts in Psychology
 - Master of Arts in Professional Psychology
 - Master of Arts in Applied Behavior Analysis
 - Bachelor of Science in Psychology and Human Services
 - Certificate of Advanced Graduate Studies in School Psychology
 - Certificate in Applied Behavior Analysis
 - Graduate Certificate in Executive Coaching
 - Graduate Certificate in School Leadership
 - Graduate Certificate in Crisis Response in Behavioral Health
 - Graduate Certificate in Leading Transformative Mental Health in Schools
 - Preparatory and Non-Matriculating Courses
 - Continuing Education Courses
- M. Gorman is a not-for-profit corporation founded in 2005 to provide comprehensive psychological assessment to address problems of learning and adjustment for children, adolescents, and adults.

Basis of Consolidation

The consolidated financial statements of William James College, Inc. and Affiliate (the "College") have been prepared on the accrual basis. All significant intercompany account balances and transactions have been eliminated in the consolidated financial statements.

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 2 - Summary of Significant Accounting Policies

Financial Statement Presentation

The College reports two classes of net assets and the changes in those net assets in the consolidated statements of financial position and consolidated statements of activities, respectively. The two classes of net assets – net assets without donor restrictions and net assets with donor restrictions – are based on the existence or absence of donor-imposed restrictions, either explicit or implicit. The two classifications are defined as follows:

Net Assets Without Donor Restrictions - Net assets available for general use and not subject to donor-imposed restrictions. Net assets without donor restrictions may be designated for specific purposes by the Board of Trustees. The Board of Trustees designated certain funds to be used as a board designated quasi-endowment during 2026. Effective June 1, 2025, the Board of Trustees designated \$18,883,897 of investments as funds functioning as endowment. At May 31, 2026, net assets without donor restrictions designated by the Board totaled \$23,845,943.

Net Assets with Donor Restrictions - Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature that may or will be met, either by the passage of time or the events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates those resources be maintained in perpetuity.

Cash and Cash Equivalents

Cash and cash equivalents include all highly liquid instruments purchased with an initial maturity of three months or less, excluding balances whose use is restricted. The College maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The College has not experienced any losses in such accounts.

Accounts Receivable

Students are billed based on dates outlined in the academic catalog as agreed in advance of the delivery of the related academic or other activity. Payments for tuition and fees are generally due by the start of the academic period with the recognition that on behalf payments being made by the Department of Education (“DOE”) or others are subject to specific requirements within those programs as to when those funds can be availed. Certain DOE funding can be availed prior to the commencement of the academic period, while other amounts are paid at specified intervals based on the rules as promulgated by the DOE. Thus, cash flows on accounts receivable balances and the measurement of deferred revenues do not directly depend on meeting specified performance obligations of the College. Student accounts are not collateralized. Payments for fees for services are generally due subsequent to the services being rendered.

Student accounts receivable are stated net of an allowance for expected credit losses. The allowance for expected credit losses is established based on relevant information about past events, current conditions, and reasonable and supportable forecasts. Changes in the allowance for expected credit losses are reported in bad debt expense. An account is considered uncollectible when all efforts to collect the account have been exhausted. Accounts receivable are financial instruments that potentially subject the College to concentrations of credit risk and are generally uncollateralized. Credit is extended on an unsecured basis in accordance with terms established for students. The

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 2 - Summary of Significant Accounting Policies (Continued)

Accounts Receivable (Continued)

College estimates expected credit losses over the life of its financial assets and certain off-statement of financial position exposures as of the reporting date based on relevant information about past events, current conditions, and reasonable and supportable forecasts.

As of May 31, 2026 and 2025, the allowance for expected credit losses was \$250,000 and \$200,000, respectively.

Investments

Investments are carried at fair value. Fair value is determined as per the fair value policies as described later in this section.

Net investment return (loss) is reported in the consolidated statement of activities and consists of interest and dividend income, realized and unrealized capital gains and losses, less external and direct internal investment expenses. Endowment and similar funds are pooled for investment purposes. Investment income is allocated ratably.

The investment objective of the College is to invest its assets in a prudent manner to achieve a long-term rate of return sufficient to fund its board approved spending policy and to increase investment values after inflation. Major investment decisions are authorized by the Finance Committee which is a committee of the Board of Trustees that oversees the College's investments mindful of diversification among asset classes.

Property and Equipment

Property and equipment, including artwork, are reported at cost at the date of acquisition or fair value at the date of donation in the case of a gift, when the useful life is over one year and when such amounts exceed a management established capitalization threshold. Maintenance and repair expenditures are charged to expense as incurred.

Depreciation is computed using the straight-line method based upon the following estimated useful lives:

Building	30 years
Building improvements	15-20 years
Furniture and equipment	7 years
Computer equipment	5 years

Deferred Revenues

Students' reservation deposits and tuition payments received for the fall semester programs are related to the forthcoming fiscal year, and therefore, have been deferred from recognition in the consolidated statement of activities. Similarly, a proportionate amount of tuition due or received for summer programs in session at the fiscal year end is deferred from recognition, as well as other programs whose revenue is recorded in the period in which it is earned. Such amounts are recognized as revenue ratably over time with such amounts generally being recognized on a current basis given the nature and duration of the underlying services being provided.

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 2 - Summary of Significant Accounting Policies (Continued)

Revenue Recognition and Operations

Revenues are reported as increases in net assets without donor restrictions unless use of the related asset is limited by donor-imposed restrictions as follows:

The College derives revenues primarily through tuition and fees, which are under arrangements that are aligned to an academic semester which is less than one year in length.

Under accounting standards, revenue recognition is driven via a principles-based process that requires the entities 1) identify the contract with the customer; 2) identify the performance obligations in the contract; 3) determine the transaction price; 4) allocate the transaction price to the performance obligations; and 5) recognize revenue when (or as) performance obligations are satisfied.

Tuition is recorded at established rates, net of institutional financial aid and scholarships provided to students. Such net amounts are recorded as revenue when performance obligations are satisfied, which is generally over time as services are rendered. Management believes that recognizing revenue over time is the best measure of services rendered based on its academic calendar and has not made any changes in the timing of satisfaction of its performance obligations or amounts allocated to those obligations. Discounts provided to employees are considered part of fringe benefits within operating expenses and likewise are recorded over time. Management does not consider there to be significant judgment involved in the timing of satisfaction of performance obligations as those are directly linked to the academic calendar of the related academic activity.

Students may withdraw from programs of study within certain time limits as under the College's withdrawal policies by semester. These policies vary by program but allow for up to a 100% refund before the start of classes, declining to no refund shortly after the start of classes. Given the normal timing of the College's programs, the exposure to withdrawal rights is limited at year end.

Payments made by third parties such as the DOE relative to loans and grants to students are a mechanism to facilitate payment on behalf of students, and accordingly, such funding does not represent revenue to the College. Cash flows are also impacted by DOE rules which differ for newly enrolled versus continuing students with respect to financial aid. Generally, funds made available by the DOE for the new students are available later than for continuing students. Management does not view there to be other qualitative factors that have a significant impact on nature and amount of revenue and cash flows.

Contributions, including unconditional promises to give, are recognized as revenues as either without or with donor restrictions in the period made. Contributions receivable that are, in effect, "unconditional promises to give" are recorded at the present value of future cash flows using a risk adjusted discount rate depending on the time period involved. Contributions of assets other than cash are recorded at their estimated fair values using a Level 2 approach. Contributions to be received after one year are discounted at an appropriate discount rate commensurate with the risks involved. Amortization of discount is recorded as additional contribution revenue in accordance with donor-imposed restrictions, if any, on the contributions. An allowance for uncollectible contributions receivable may be provided based upon management's judgment of potential defaults. The determination includes such factors as prior collection history, type of contribution and nature of fundraising activity.

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 2 - Summary of Significant Accounting Policies (Continued)

Revenue Recognition and Operations (Continued)

Contributions of cash or other assets are recorded as revenues with donor restrictions, thereby increasing net assets with donor restrictions, if they are received with donor stipulations that limit, specify or otherwise restrict the use of such contributions. When a donor restriction expires, either by use of the funds for the specified purpose or by the expiration of a time restriction, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statement of activities as net assets released from restrictions.

Contribution revenue earned on grants for research is recognized as related costs are incurred as revenue without donor restrictions. Revenue on contracts is recognized as value is transferred to customers which generally is indicated via the incurring of allowable costs under the contract.

Conditional contributions are recorded when such amounts become unconditional which generally involves the meeting of a barrier to entitlement. This can include items like meeting a matching provision, incurring specified allowable expenses in accordance with a framework of allowable costs or other barriers. Contributions received pending designation by the donor are considered with donor restrictions until known at which time such are reclassified if required.

Through its faculty, staff and students, WJC provides counseling and administrative support services to other organizations providing well-being and mental health services on a fee-for-service basis. In addition, continuing professional education courses are provided that are non-matriculating. Such fees are recognized when the related services are provided.

Rental income is recorded on the straight-line basis over the non-cancellable term of the lease, irrespective of the actual payment terms, any difference is recorded as deferred rent receivable and is included with other assets.

Expenses are reported as decreases in net assets without donor restrictions. Returns on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulation or by law. Expirations of donor-imposed restrictions on net assets, such as the donor stipulated purpose has been fulfilled and/or the stipulated time period has elapsed, are reported as net assets released from restrictions between the classes of net assets.

At May 31, 2026 and 2025, the College had conditional promises to give of approximately \$806,000 and \$722,000, respectively, that are not recognized as revenues in the consolidated statements of activities.

Income Tax Status

The College is a not-for-profit organization and is generally exempt from Federal and state income taxes on related income as described in Section 501(c)(3) of the Internal Revenue Code. Given the limited taxable activities of the College, management has concluded that disclosures related to tax provisions are not necessary.

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 2 - Summary of Significant Accounting Policies (Continued)

Uncertain Tax Positions

The College accounts for the effect of any uncertain tax positions based on a “more likely than not” threshold to the recognition of the tax positions being sustained based on the technical merits of the position under scrutiny by the applicable taxing authority. If a tax position or positions are deemed to result in uncertainties of those positions, the unrecognized tax benefit is estimated based on a “cumulative probability assessment” that aggregates the estimated tax liability for all uncertain tax positions. The College has identified its tax status as a tax-exempt entity as a tax position; however, the College has determined that such tax position does not result in an uncertainty requiring recognition. The College is not currently under examination by any taxing jurisdiction. The College’s Federal and state income tax returns are generally open for examination for three years following the date filed.

Functional Expense Allocation

The costs of providing the various programs and activities and supporting services have been summarized on a functional basis in the consolidated statements of activities. Note 13 presents the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Depreciation of plant assets, operation and maintenance of plant expenses and interest expenses have been allocated to functional classifications based on percentage of effort and other criteria.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Fair Value Measurements

The College reports certain assets and liabilities at fair value on a recurring and nonrecurring basis depending on the underlying accounting policy for the particular item. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Recurring fair value measures include the College’s investment accounts. Nonrecurring measures include contributions receivable. These standards require an entity to maximize the use of observable inputs (such as quoted prices in active markets) and minimize the use of unobservable inputs (such as appraisals or valuation techniques) to determine fair value.

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 2 - Summary of Significant Accounting Policies (Continued)

Fair Value Measurements (Continued)

Fair value standards also require the College to classify its financial instruments into a three-level hierarchy, based on the priority of inputs to the valuation technique, as discussed below.

- Level 1* – inputs are quoted prices in active markets for identical assets or liabilities that the College has the ability to access at measurement date.
- Level 2* – inputs are other than quoted prices included in Level 1 that are either directly or indirectly observable.
- Level 3* – inputs are derived from valuation methodologies, including pricing models, discounted cash flow models and similar techniques, and are not based on market, exchange, dealer, or broker-traded transactions. In addition, Level 3 valuations incorporate assumptions and projections that are not observable in the market and significant professional judgment is required in determining the fair value assigned to such assets or liabilities.

It is possible that redemption rights may be restricted or eliminated by investment managers in the future in accordance with the underlying fund agreements. Market price is affected by a number of factors, including the type of instrument and the characteristics specific to the instrument. Instruments with readily available active quoted prices or for which fair value can be measured from actively quoted prices generally will have a higher degree of market price observable inputs and a lesser degree of judgment used in measuring fair value. It is reasonably possible that change in values of these instruments will occur in the near term and that such changes could materially affect amounts reported in these consolidated financial statements.

Leases

The College leases equipment under operating lease arrangements through October 2027 for which expense is recognized on a straight-line basis over the lease term. Right-of-use (“ROU”) assets represent the College’s right to use an underlying asset for the lease term and lease liabilities represent the College’s obligation to make lease payments arising from the lease. Operating lease ROU assets and liabilities are recognized at commencement date based on the present value of lease payments over the lease term. As the College’s leases do not provide an implicit rate, the College uses a 5-year treasury rate based on the information available at commencement date in determining the present value of lease payments.

Obligations under financing leases are reported at the net present value of the remaining obligation. The value of an option to extend or terminate a lease is reflected to the extent it is reasonably certain the option will be exercised. Lease expense for lease payments is recognized on a straight-line basis over the lease term. Interest expense is recognized as a component of the lease payment for financing leases.

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 2 - Summary of Significant Accounting Policies (Continued)

Subsequent Events

The College has evaluated subsequent events through September 10, 2026, the date the consolidated financial statements were available to be issued. Management determined that no items required adjustment or disclosure based on that evaluation.

Note 3 - Liquidity and Availability

The College regularly monitors liquidity to meet its operating needs and other contractual commitments, while also striving to maximize the investment of its available funds. The College has various sources of liquidity at its disposal, including cash and cash equivalents, equity securities, and a line of credit.

For purposes of analyzing resources available to meet general expenditures over a 12-month period, the College considers all expenditures related to its ongoing activities of teaching, research and public services as well as the conduct of services undertaken to support those activities to be general expenditures.

In addition to the financial assets available to meet general expenditures over the next 12 months, the College operates with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures not covered by donor-restricted resources. Refer to the consolidated statements of cash flows which identify the sources and uses of the College's cash and show positive cash generated by operations for the years ended May 31, 2026 and 2025.

Although not expected to be needed, the spendable yet board designated portion of the College's net assets could be used to meet cash needs if necessary. Prudent investment management, however, must be considered to ensure the preservation of the funds for future use. See Notes 4 and 9 for further information about the College's investment portfolio, net assets and endowment funds.

The following financial assets could readily be made available within one year of the balance sheet date to meet general expenditures at May 31:

	2026	2025
Cash and cash equivalents	\$ 10,276,521	\$ 9,644,596
Contribution receivable, net	140,000	60,000
Accounts receivable, net	4,120,507	3,402,182
Investments not encumbered by donor restrictions	<u>24,347,829</u>	<u>19,898,880</u>
Total	\$ <u>38,884,857</u>	\$ <u>33,005,658</u>

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 4 - Fair Value Measurements

The following table presents financial assets at May 31, 2026 that the College measures fair value on a recurring basis, by level, within the fair value hierarchy:

	Level 1	Level 2	Level 3	Total
Assets:				
Exchange traded funds:				
Domestic	\$ 15,240,329	\$ -	\$ -	\$ 15,240,329
Foreign	7,100,838	-	-	7,100,838
Fixed income	2,116,276	1,255,504	-	3,371,780
Mutual funds:				
Domestic	441,880	-	-	441,880
Total assets at fair value	\$ 24,899,323	\$ 1,255,504	\$ -	\$ 26,154,827

The following table presents financial assets at May 31, 2025 that the College measures fair value on a recurring basis, by level, within the fair value hierarchy:

	Level 1	Level 2	Level 3	Total
Assets:				
Exchange traded funds:				
Domestic	\$ 11,367,634	\$ -	\$ -	\$ 11,367,634
Foreign	5,678,175	-	-	5,678,175
Fixed income	1,500,945	2,529,281	-	4,030,226
Mutual funds:				
Domestic	319,615	-	-	319,615
Total assets at fair value	\$ 18,866,369	\$ 2,529,281	\$ -	\$ 21,395,650

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 5 - Property and Equipment

Property and equipment consist of the following at May 31:

	2026	2025
Land	\$ 4,618,064	\$ 4,618,064
Building	13,433,766	13,433,766
Building and improvements	17,540,814	16,820,677
Furniture and equipment	1,510,858	1,510,858
Computer equipment	<u>2,707,939</u>	<u>2,705,395</u>
	39,811,441	39,088,760
Less: accumulated depreciation	<u>(14,383,767)</u>	<u>(12,677,228)</u>
Sub-total depreciable assets	25,427,674	26,411,532
Artwork	<u>167,200</u>	<u>167,200</u>
Total	<u>\$ 25,594,874</u>	<u>\$ 26,578,732</u>

Depreciation expense totaled approximately \$1,707,000 and \$1,816,000 for the years ended May 31, 2026 and 2025, respectively. At May 31, 2026 and 2025, approximately \$43,000 and \$366,000 of property and equipment additions were included in accounts payable and accrued liabilities, respectively.

Note 6 - Line of Credit

The College maintains a \$3,000,000 demand line of credit agreement. Borrowings bear interest at a rate equal to the prime rate minus 0.50% (6.25% at May 31, 2026 and 7.00% at May 31, 2025). The agreement is collateralized by substantially all the assets of the College. There was no outstanding balance on the line of credit at May 31, 2026 and 2025.

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 7 - Bond Payable, Net

Bonds Payable

The College maintains a Loan and Security Agreement with the Massachusetts Development Finance Agency ("MDFA") for \$22,885,000 MDFA Revenue Bonds, William James College Issue, Series 2021. The funds were used to fully repay the approximately \$14,614,000 that was outstanding on previously issued MDFA Series 2016A and Series 2016B bonds and to finance capital improvements for a windows replacement project in connection with the facility in Newton, Massachusetts. The loan is privately placed with a bank. \$21,662,546 and \$22,281,324 is outstanding at May 31, 2026 and 2025, respectively. Interest only payments were due for the first thirty-six months followed by principal and interest which commenced in June 2024, including interest at a fixed rate of 2.44% through May 2031 at which point the interest rate changes to a 10-year fixed rate of 0.79% multiplied by the Federal Home Loan Bank 10/10 amortizing rate plus 1.00% through May 2051. The bond is collateralized by a first mortgage of the facility as well as an assignment of leases and rents and first position lien on all business assets. The agreement requires the College to comply with certain financial and nonfinancial covenants. Interest expense was approximately \$544,000 and \$559,000 for the years ended May 31, 2026 and 2025, respectively.

Deferred Financing Costs

Costs incurred in conjunction with the issuance of the Series 2021 bond totaling \$268,722 were capitalized and are being amortized over ten years. Amortization expense totaled \$26,872 for the years ended May 31, 2026 and 2025, respectively.

Maturities of bonds payable are as follows:

Year ending May 31:	
2027	\$ 634,264
2028	648,735
2029	666,366
2030	683,039
2031	700,130
Thereafter	<u>18,330,012</u>
	21,662,546
Unamortized deferred financing costs	<u>(134,361)</u>
Bonds payable, net	<u>\$ 21,528,185</u>

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 8 - Deferred Revenues

Deferred revenues consist of the following at May 31:

	2026	2025
Fall enrollment deposits and advanced tuition	\$ -	\$ 229,248
Summer semester tuition prorated	4,464,363	3,775,590
Program service revenue	1,305,518	1,171,951
	<u> </u>	<u> </u>
Total	\$ 5,769,881	\$ 5,176,789

Substantially all amounts included in deferred revenue at the opening of each period were recognized as revenues during the following fiscal period with very limited amounts not being earned associated with student withdrawal rights that management did not consider material. The remaining performance obligation is time driven given the academic calendar that underlies the earnings process for tuition. There were no significant changes to deferred revenue amounts on a quantitative or qualitative basis.

Note 9 - Net Assets and Endowment Matters

Net Assets Without Donor Restrictions

Net assets without donor restrictions are comprised of the following:

Net investment in property and equipment - The net value of property and equipment used in the College's operations at May 31, 2026 and 2025 totaled \$4,066,687 and \$4,458,641, respectively.

Board Designated – Effective June 1, 2025, the Board of Trustees has designated \$18,883,897 of investments not encumbered by donor restrictions to act as a quasi-endowment. The Board has approved spending of these funds as later described in this Note to allow predictable income flow for budgeting and operations while maintaining the preservation of capital.

Operating - Discretionary funds available for carrying on the operating activities of the College. Operating funds net of related liabilities totaled \$5,297,139 and \$24,355,943 at May 31, 2026 and 2025, respectively.

Net Assets with Donor Restrictions

Net assets with donor restrictions are comprised of the following:

Unrealized and realized gains on restricted endowment funds - In accordance with accounting principles generally accepted in the United States of America and Massachusetts state law, these amounts represent unappropriated gains on restricted endowment investments that are to be held in perpetuity.

Purpose restricted - Amounts received with donor restrictions, which have not yet been expended for their designated purposes.

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 9 - Net Assets and Endowment Matters (Continued)

Net Assets with Donor Restrictions (Continued)

Time restricted - Amounts received with a time restriction as to the use of the funds.

Donor-restricted endowment funds - Amounts received restricted by donors against an expenditure of principal.

Net assets with donor restrictions consist of the following at May 31:

	2026	2025
Purpose and time restricted:		
Instruction and student activities	\$ 451,203	\$ 462,323
Scholarships	-	22,576
Time restricted	140,000	60,000
Total purpose and time restricted	<u>591,203</u>	<u>544,899</u>
Donor-restricted permanent endowment funds:		
Faculty chair	247,000	247,000
Scholarships	518,486	508,486
Total donor-restricted permanent endowment funds	<u>765,486</u>	<u>755,486</u>
Accumulated realized and unrealized gains on restricted endowment funds:		
Faculty chair	251,647	186,387
Scholarships	347,985	235,281
Total accumulated realized and unrealized gains	<u>599,632</u>	<u>421,668</u>
Total donor-restricted endowment funds	<u>1,365,118</u>	<u>1,177,154</u>
Total net assets with donor restrictions	\$ <u>1,956,321</u>	\$ <u>1,722,053</u>

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 9 - Net Assets and Endowment Matters (Continued)

Net Assets with Donor Restrictions (Continued)

Net assets with donor restrictions were released for the following purposes for the years ended May 31:

	2026	2025
Instruction and student activities	\$ 1,954,003	\$ 1,837,985
Scholarships	548,707	503,180
Faculty chair	20,443	19,958
Time	10,000	-
	<u>2,533,153</u>	<u>2,361,123</u>
Total	\$ 2,533,153	\$ 2,361,123

The following represents required disclosures relative to the composition of endowment assets and those functioning as endowment assets for the years ended May 31:

	Net Assets Without Donor Restrictions	Net Assets With Donor Restrictions	Total
Endowment assets, June 1, 2024	\$ -	\$ 1,023,784	\$ 1,023,784
Contributions and additions	-	110,000	110,000
Net investment return	-	92,395	92,395
Amounts appropriated for expenditure	<u>-</u>	<u>(49,025)</u>	<u>(49,025)</u>
Change in endowment assets	-	153,370	153,370
Endowment assets, May 31, 2025	-	1,177,154	1,177,154
Addition associated with creation of board designated quasi-endowment	18,883,897	-	18,883,897
Contributions and additions	1,220,846	10,000	1,230,846
Net investment return	3,741,200	233,276	3,974,476
Reinvestment of amounts appropriated for expenditures in to Board Designated Funds	400,000	-	400,000
Amounts appropriated for expenditure	<u>(400,000)</u>	<u>(55,312)</u>	<u>(455,312)</u>
Change in endowment assets	<u>23,845,943</u>	<u>187,964</u>	<u>24,033,907</u>
Endowment assets, May 31, 2026	\$ <u>23,845,943</u>	\$ <u>1,365,118</u>	\$ <u>25,211,061</u>

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 9 - Net Assets and Endowment Matters (Continued)

Endowment

The College's endowment consists of several individual funds established for scholarships and a faculty chair. Its endowment includes donor-restricted endowment funds and funds functioning as endowment funds. As required by GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law and Spending Policy

The Board has interpreted the Uniform Prudent Management of Institutional Funds Act ("UPMIFA"), as enacted in Massachusetts, as requiring the preservation of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the College retains in perpetuity: (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. Donor-restricted amounts not retained in perpetuity are subject to appropriation for expenditure by the College in a manner consistent with standard of prudence prescribed by UPMIFA.

State law allows the Board of Trustees to appropriate a percentage of net appreciation as is prudent considering the College's long- and short-term needs, present and anticipated financial requirements, and expected total return on its investments, price level trends, and general economic conditions. The College has a policy of appropriating for distribution each year up to five percent of its endowment fund's average fair value at the end of the previous three fiscal years in which the distribution is planned. In establishing this policy, the College considered the long-term expected return on its endowment. This is consistent with the College's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

The Board has approved a spending policy of up to 5% for 2026 and 2025. This is computed based on a twelve quarter trailing rolling market value of endowed funds. Effective June 1, 2025, the Board approved the same methodology when spending funds designed by the Board to function as endowment. The Board has authorized a withdrawal of \$825,000 from its endowment and funds functioning as endowment for the fiscal year ended May 31, 2027.

Funds with Deficiencies

From time-to-time, the fair value of assets associated with the individual donor-restricted endowment funds may fall below the level that the donor requires the College to retain as a fund of perpetual duration. In accordance with GAAP, deficiencies of this nature would be reported in net assets with donor restrictions. There were no such deficiencies as of May 31, 2026 and 2025.

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 9 - Net Assets and Endowment Matters (Continued)

Return Objectives and Risk Parameters

The College's investment portfolio is managed to provide for the long-term support of the College. The goal of the aggregate long-term investments is to generate an average total annual return that exceeds the spending/payout rate plus inflation on a risk adjusted basis.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate of return objectives, the College employs a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends) on a risk adjusted basis.

Note 10 - Other Commitments and Contingencies

Federal Financial Aid Program

The Federally funded financial aid program is routinely subject to a special audit. The reports on the examinations, which are conducted pursuant to specific regulatory requirements, are required to be submitted to the U.S. Department of Education. The U.S. Department of Education has the authority to determine liabilities as well as to limit, suspend, or terminate the student aid program.

Government Funding

In 2025, various executive actions and policy changes proposed or enacted by the federal government have introduced uncertainty within the higher education sector. Several of these actions have directly or indirectly impacted the U.S. Department of Education's regulatory framework, federal student aid programs, and other areas that may materially affect the operational and financial outlook of institutions of higher education.

As a recipient of federal financial aid and other federally supported programs, the College is subject to the evolving regulatory and funding environment. Any future changes in federal policy may affect the College's access to funding or its compliance obligations.

Management is actively monitoring federal decision-making and proposed regulatory changes to assess potential impacts on the College's operations, financial aid administration, and broader strategic planning. The College will continue to evaluate developments at the federal level to respond appropriately to any changes that could affect its financial position, results of operations, or future enrollment.

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 10 - Other Commitments and Contingencies (Continued)

Unemployment Compensation Insurance

The "Unemployment Compensation Amendments of 1976" (Public Law 94-566) extend unemployment compensation coverage to the employees of the College. The College was given the option of financing the benefits by either paying the contributory payroll tax or by reimbursing the state for unemployment compensation paid. The latter option was exercised, and the College has elected to reimburse the state for unemployment compensation paid. The College incurred \$87,000 and \$4,000 of unemployment compensation during the years ended May 31, 2026 and 2025, respectively.

The College is not presently aware of any claims materially in excess of provisions now in place, and based on historical experience, would not anticipate that potential future claims would have a material impact on its financial position.

Deferred Compensation

The College has one deferred compensation plan for its President. The plan requires an annual contribution by the College. Plan funds remain property of the College until they are distributed. The employer contribution totaled \$24,000 and \$23,000 for the years ended May 31, 2026 and 2025, respectively. Deferred compensation obligation totaled \$441,880 and \$319,615 as of May 31, 2026 and 2025, respectively.

Employment Agreement

The College has an employment agreement with its President through May 31, 2027. The agreement calls for an annual base salary and contains performance based additional compensation.

Legal Matters

From time to time, the College is involved in claims and grievances arising in the normal course of business. In management's opinion, the ultimate resolution of such claims would not have a material effect on the financial position of the College.

Note 11 - Retirement Plans

All full-time and part-time faculty and staff of the College are eligible immediately upon hire to participate in a qualified defined contribution retirement plan under Internal Revenue Service Section 403(b). There are no employer contributions made to this plan. In addition to the 403(b) plan, the College also has The WJC Supplemental Retirement Plan (the "Plan") available to eligible employees, as defined by the Plan. This is a non-contributory plan where only the College may contribute to the Plan. Under the Plan, the College has the discretion annually to make an employer-funded supplemental retirement contribution on behalf of eligible participants. Contributions to the Plan, including those accrued for at May 31, 2026 and 2025, totaled approximately \$760,000 and \$728,000 for the years ended May 31, 2026 and 2025, respectively.

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 12 - Lessor Arrangements

Certain College owned property is rented to outside parties through various leasing arrangements that expire through September 2033. Rental income totaled approximately \$153,000 and \$151,000 for the years ended May 31, 2026 and 2025, respectively.

Future minimum lease income under these leases for the years ending May 31 total:

2027	\$ 140,000
2028	142,000
2029	146,000
2030	136,000
2031	100,000
Thereafter	182,000

Note 13 - Natural Classification of Operating Expenses

Operating expenses presented by natural classification and function are as follows for the year ended May 31, 2026:

	2026					
	<i>Instruction</i>	<i>Academic Support</i>	<i>Student Services</i>	<i>Institutional Support</i>	<i>Development & Fundraising</i>	<i>Total</i>
Salaries and wages	\$ 13,883,586	\$ 10,981,188	\$ 2,292,876	\$ 2,194,717	\$ 498,254	\$ 29,850,621
Employee benefits	1,889,411	1,227,072	313,504	352,077	71,987	3,854,051
Payroll taxes	967,114	628,089	160,470	113,254	36,847	1,905,774
Fees for services	96,069	1,172,524	173,817	613,691	76,714	2,132,815
Advertising and promotion	-	-	1,586,798	-	-	1,586,798
Office expenses	108,318	173,133	346,117	613,750	13,747	1,255,065
Information technology	38,120	962,767	245,781	123,052	36,120	1,405,840
Occupancy	554,075	385,844	95,094	101,427	20,837	1,157,277
Travel	21,599	32,711	106,949	9,188	272	170,719
Conferences, conventions and meetings	109,582	40,759	50,920	29,008	-	230,269
Interest	267,324	178,441	45,099	43,555	9,883	544,302
Depreciation and amortization	851,332	568,272	143,624	138,707	31,477	1,733,412
Insurance	-	-	-	343,298	-	343,298
Library	-	588,767	-	-	-	588,767
Total operating expenses	\$ 18,786,530	\$ 16,939,567	\$ 5,561,049	\$ 4,675,724	\$ 796,138	\$ 46,759,008

WILLIAM JAMES COLLEGE, INC. AND AFFILIATE

Notes to Consolidated Financial Statements

Note 13 - Natural Classification of Operating Expenses (Continued)

Operating expenses presented by natural classification and function are as follows for the year ended May 31, 2025:

	2025					
	<i>Instruction</i>	<i>Academic Support</i>	<i>Student Services</i>	<i>Institutional Support</i>	<i>Development & Fundraising</i>	<i>Total</i>
Salaries and wages	\$ 12,648,822	\$ 10,625,242	\$ 2,108,303	\$ 2,088,114	\$ 348,907	\$ 27,819,388
Employee benefits	1,685,321	1,199,634	283,604	268,785	49,010	3,486,354
Payroll taxes	886,028	630,686	149,100	110,834	25,766	1,802,414
Fees for services	68,725	2,149,395	194,235	657,396	123,658	3,193,409
Advertising and promotion	-	-	1,489,875	-	-	1,489,875
Office expenses	110,733	304,930	254,387	649,483	143,172	1,462,705
Information technology	38,120	739,432	227,002	105,668	26,098	1,136,320
Occupancy	513,815	372,692	87,173	87,340	14,594	1,075,614
Travel	23,441	40,502	26,618	3,165	315	94,041
Conferences, conventions and meetings	118,561	59,045	23,780	50,382	-	251,768
Interest	267,224	193,829	45,337	45,423	7,590	559,403
Depreciation and amortization	880,465	638,638	149,379	149,664	25,008	1,843,154
Insurance	-	-	-	327,401	-	327,401
Library	-	565,038	-	-	-	565,038
Total operating expenses	<u>\$ 17,241,255</u>	<u>\$ 17,519,063</u>	<u>\$ 5,038,793</u>	<u>\$ 4,543,655</u>	<u>\$ 764,118</u>	<u>\$ 45,106,884</u>